



Columbia
Law School

Experiential Learning Program

Fall 2020 Handbook

Clinics, Externships, Policy Labs, and Simulations



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March 30, 2020

Dear Columbia Law School students:

Experiential legal education is an intensive study of law and lawyering through representation and advocacy. The American Bar Association requires all JD students to earn at least 6 credits of experiential learning. At Columbia Law School students have a number of experiential options. CLS offers Clinics, Externships, Practicums and Labs, Briefcraft and Negotiations. This letter provides a short description of each type of course and the pages that follow offer detailed descriptions of each course. On March 30, 2020, students may access the application for Clinics, Externships and some of the Practicums and Labs. Briefcraft and the Empirical Legal Analysis Lab will each have their own application process and students can register for Negotiations Workshops and the many other simulations described in the course guide that offer experiential credit during the regular registration process.

CLINICS

All Clinics are part of Morningside Heights Legal Services, Inc. -- a public interest law firm located in recently renovated and beautiful space on the 8th and 9th floor of Jerome Greene Hall. Clinic students are members of that law firm and work under the close supervision of full-time faculty, staff attorneys and fellows with real clients and partners on real problems. Seven units of credit allows students to dive into the lifelong process of becoming capable, thoughtful, responsible and reflective lawyers. You will identify and pursue your own learning goals while providing essential legal representation and advocacy. Clinic students develop a wide range of competencies as they take on increasing responsibility for their clients' cases and projects. Knowing that they have the watchful supervision of experienced lawyers and teachers, they also experience the profound weight of working on important and often personal matters. Students become counselors, mediators, litigators, and educators as they learn to apply legal knowledge and other skills to their clients' diverse concerns. Students assume the role of lawyer in cases and matters involving individuals, communities, and organizations that otherwise might be unable to secure assistance. Additionally, in weekly seminars and simulations, faculty provide personalized feed-back and reinforce skills, such as interviewing and counseling clients, mediating among parties with disparate interests, and drafting legal documents. Clinic students are enrolled for a total of 7 credits and can expect to devote at least 21 hours each week to their clinic work and seminar.

Fall 2020 Clinics

- Community Advocacy Lab
- Entrepreneurship and Innovation
- Environmental Law

- Human Rights
- Immigration
- Lawyering in the Digital Age
- Mediation

EXTERNSHIPS

The CLS Externship program provides students with field learning opportunities in a diverse array of practice areas. Externs work in Judges' Chambers, Government, Non-Profits and In-House Legal Departments. They may practice civil, criminal, corporate, labor, immigration law or they may work with community groups on organizing and advocacy projects. Externship placements give students a chance to develop skills and knowledge essential to the practice of law. At the same time, externs engage in meaningful work on behalf of clients. There are more than 20 externships available, each with its own placement-specific seminar. Some are offered every semester and others are offered only in the Fall or Spring semester. After an application and selection process, students are assigned to a placement where they will be closely supervised by an on-site experienced attorney or judge. In nearly all CLS externships, the participating students in the particular externship are all placed at the same agency or office. Students also participate in a weekly seminar most often taught by a lawyer or judge from the placement. Students in externships earn 4 or 5 credits for attending the weekly seminar and completing 11-14 hours each week.

Fall 2020 Externships:

- Arts and Entertainment Law
- Bronx Defenders Holistic Defense
- Civil Litigation – Employment
- Constitutional Rights in Life and Death Penalty Cases
- Copyright Dispute Resolution
- Criminal Appeals
- Criminal Prosecution – Manhattan/Brooklyn DA
- Domestic Violence Prosecution
- Federal Appellate Court
- Federal Court Clerk: SDNY
- Federal Prosecution: U.S. Attorney's Office for the District of NJ - ***NEW***
- Federal Prosecution: U.S. Attorney's Office for the SDNY
- Immigration Defense
- In-House Counsel
- Knight First Amendment Institute
- Law, Power and Social Change
- Neighborhood Defender Services Community Defense (Full year)
- New York Attorney General's Financial Enforcement and Economic Justice
- New York Attorney General's Social & Environmental Justice
- Racial Justice: NAACP Legal Defense Fund - ***NEW***
- Sanctuary for Families – Civil Needs of Domestic Violence Survivors - ***NEW***

PRACTICUMS AND LABS

Columbia Law School's innovative Policy Labs prepare our graduates to solve exceptionally complex public problems and lead change through collaboration with professionals and stakeholders from many different disciplines and communities. In those courses, students learn to link traditional lawyering skills with other forms of knowledge and expertise. Policy Labs combine cutting-edge theory with hands-on learning, policy, and practice; litigation and transactional work. Students work in seminar-style, larger-class, and small-group settings; they also work with live clients and engage in simulation experiences. These courses enable law students to work in teams with professionals from other fields, and with the communities they serve.

Fall 2020 Practicums and Labs

- Abolition: A Social Justice Practicum
- Center for Public Responsibility and Leadership (Public Education)
- Empirical Lab

You will find detailed descriptions of these course in the pages that follow. The Experiential Learning Application for Clinics, Externships and the Abolition and Public Education Labs will open on March 30th and remain open until April 17th. You must log into Lawnet and apply through the online application. You can apply for up to 3 courses and rank them in your order of preference. Students will receive an offer from their highest-ranked choice that has selected them for participation.

Given the challenging environment in which we are all operating this semester, we will open the application a second time after final exams. Because many of the seats may have been taken by then, we urge you to participate in the first round if you can but will do our best to offer as many programs as we can in the second round.

If you have any questions about experiential learning or the application process you can schedule an appointment at <https://calendly.com/cls-experiential-learning/15min>. For questions about particular clinics, externships and other offerings, please see the contact information in the course descriptions that follow.

Sincerely,

Brett Dignam
Clinic Director and
Vice Dean for Experiential Education

Susan Kraham
Director of Externships and
Field-Based Learning

Important Dates and Events

Application Timeline

Date and Time	Event
Monday, March 30 2:00 PM	Online application is available through LawNet
Friday, April 24 2:00 PM	Online application closes
Friday, May 8	Acceptance offers emailed to students
Tuesday, May 12 12:00 PM	Deadline to accept or decline offer
Friday, June 19 5:00 PM	Second Round of application is available through LawNet
Sunday, June 28 5:00 PM	Second Round of application closes
Wednesday, July 8	Acceptance offers from the Second Round are emailed to students
Monday, July 13 2:00 PM	Deadline to accept or decline offer from the Second Round

FAQs

1. ***What is a Clinic?*** Clinics are part of Morningside Heights Legal Services (MHLS), CLS's in-house, non-profit, public-interest law firm through which students represent clients and work with partners. Full-time Clinical Faculty, Staff Attorneys and Fellows teach two weekly clinical seminars and supervise legal representation and advocacy for real clients and partners. All clinical seminars are taught at the law school. Students work in MHLS office space, located on the 8th and 9th floors of the main law school building. They are assigned to clients and projects. They learn to be legal problem solvers by assuming primary responsibility for their matters, under the close supervision of experienced clinical faculty. In addition to weekly seminars, faculty provide frequent and detailed feedback on student work as they teach various legal competencies. Students examine, learn and reflect on the ethical dimensions of lawyering and engage in guided reflection on these issues.
2. ***What is an Externship?*** What distinguishes externships is the opportunity to engage in supervised practice at external offices and partner organizations with real clients on real cases. Experienced supervising attorneys provide extensive feedback and opportunities for reflection. Each Externship has two parts – a seminar and fieldwork. The seminar component is 2 credits and meets weekly (except for the Judicial Externships which have a 1-credit seminar and only meet 7-8 times over the course of the semester). The seminars are taught by experienced attorneys, who are adjunct CLS faculty and most are also employed at the fieldwork partner organization. During these weekly sessions, student will be introduced to the important substantive and practice skills they need to succeed in their fieldwork. Importantly, the seminars address ethical issues and encourage students to be reflective and intentional in their practice. Most of the seminars are held at CLS but some are held at the Externship site. Additionally, seminars may be graded or ungraded (please refer to each Externship's webpage or the online curriculum guide for this information).

Externship students engage in the practice of law. In most externships, all students enrolled do their fieldwork at the same site supervised by the seminar instructors and/or site supervisors. Externship fieldwork is either 2 or 3 credits and is ungraded (Pass/Fail). This translates to a weekly average of 11 or 14 hours respectively. All externship credits (both the seminar and the fieldwork) count towards the 6-credit experiential learning requirement.
3. ***Can I be paid or get CLS pro bono hours for my fieldwork?*** No. Students cannot earn credit and be paid for the same work. Fieldwork hours count towards the New York Bar Pro Bono requirement but not CLS's.
4. ***How do I apply for the Negotiation Workshop?*** Registration for Negotiation Workshop is the same as for all other courses and no special application is necessary.

5. ***How do I apply for the Empirical Legal Analysis Lab?*** Professor Fagan will send an announcement to students with instructions to apply for the lab.
6. ***How do I apply for Moot Court Student Editor: Workshop in Briefcraft?*** The Student Editor application will open in Lawnet in late May. Ilene Strauss will send an announcement with more information closer to the date when the application will open.
7. ***Can I take an Externship if I need accommodations?*** Columbia Law School's experiential learning program is an academic community that values diversity and seeks to promote meaningful access to educational opportunities for all students. CLS experiential courses will provide reasonable accommodations to qualified students with disabilities to afford an opportunity for their full participation in the experiential programs and activities. If you receive accommodations, please reach out to the Director of Externships and Field-Based Learning.
8. ***How many experiential courses can I take in one semester?*** Students may only participate in **one** externship or clinic in each semester. Students may not enroll in an externship and a clinic in the same semester. However, students in Advanced Clinics may also participate in an externship with permission from both instructors. Students in the Capital Post-Conviction and the Empirical Legal Studies Laboratory may take another experiential learning offering concurrently.
9. ***Can I drop an externship or clinic during add/drop?*** No. The registration process for experiential learning is different from the registration lottery. Once a student has accepted a spot in a clinic or externship, they can only drop it for good cause and with the instructor's permission. If a student has accepted a judicial externship and interviewed with a judge, they will not be able to withdraw.
10. ***How many other courses should I take if I am taking an externship?*** Each student is different, but we strongly encourage you to schedule your classes so that you have at least one full day to spend at your externship. Depending on whether you are taking a 4-credit or 5-credit externship, you may want the flexibility to spend two full days at your placement.
11. ***Can I get experiential credit for an independent internship?*** CLS offers L6695, *Independent Experiential Project*, which allows students to find their own fieldwork. Students interested in doing so, must find a faculty advisor who agrees to supervise the student and comply with the established requirements. Any proposed project must be approved in advance by the Director of Externships and Field-Based Learning.
12. ***Can I take more than one externship or clinic during my time at CLS?*** Students may take a different externship each semester. However, with very limited exceptions, students may only take one clinic at CLS.

Fall 2020 Clinics

Community Advocacy Lab (L9362)

Instructors

Colleen F. Shanahan, *Associate Clinical Professor of Law*

Experiential Credits

7 credits (3 for seminar; 4 for fieldwork)

Course Description

The COVID-19 pandemic has laid bare our society's challenges of racial, economic, and social injustice. Though the current crisis is stark and immediate, lawyers have been grappling with these problems and will continue to solve them going forward. Community Advocacy Lab is a clinic that prepares students for this role: lawyers who are society's problem solvers, creative researchers, and strategic thinkers.

Representing community groups, nonprofit organizations, and government agencies, students employ an expansive range of lawyering strategies beyond litigation to create a more just legal system. Students develop and advance policy campaigns, design and evaluate legal services and access to justice programs, advocate to change court rules and systems, and draft legislation. Participants work closely with clients, experts, and community members to find innovative solutions to legal problems.

The Seminar

The seminar is integrated with the fieldwork. It encourages skill development, addresses the theoretical and substantive bases of the clinic's work, and provides opportunities for students to reflect on their work and development as lawyers. Students consider the complexity of poverty, social justice, and racial justice across areas of the law while developing a range of skills, including:

- Interviewing, research & information gathering
- Problem solving, strategic analysis & design thinking
- Policy & legislative advocacy
- Written & oral advocacy
- Collaboration & working with diverse communities
- Project planning & management
- Media engagement

Fieldwork

Clinic students have complete ownership and autonomy over their work. They are not interns or assistants who receive assignments. Rather, they are student attorneys who develop and implement all phases of client representation and advocacy. Students have regular supervision meetings with the clinic director and work with clients and colleagues during office hours.

Community Advocacy Lab students are currently working on juvenile justice reform; fines and fees in the criminal justice system; and access to justice in family law, public housing law, consumer law, and workers' rights. The clinic's work in 2020-21 is likely to focus on projects where the COVID-19 pandemic has created immediate opportunities for change in the civil and criminal justice systems.

Important Information

The course is limited to 9 students and is open to JD and LL.M candidates. There are no prerequisites to take this course.

If you are interested in speaking with Prof. Shanahan about Community Advocacy Lab, she will have zoom office hours the weeks of April 6 and 13. Please schedule online at <https://calendly.com/colleen-shanahan-clc> or send an email.

Entrepreneurship & Community Development Clinic (L8631)

Instructors

Lynnise Pantin, *Clinical Professor of Law*

Experiential Credits

7 credits (3 for the seminar; 4 for fieldwork)

Course Description

The Entrepreneurship & Community Development Clinic (“ECD Clinic”) is a one-semester course that introduces students to transactional lawyering. Students in the ECD Clinic will provide free transactional legal services to low income and moderate income entrepreneurs and community based organizations in the neighborhoods surrounding Columbia on issues relating to new and emerging businesses. The clinic will be of interest to students interested in learning to work with organizational clients and learning to represent clients in transactions.

The Seminar

As part of their Clinic experience, students attend a twice-weekly classroom seminar, which combines analysis of client matters, the relevant substantive law and lawyering skills required in a transactional practice. The purpose of discussion in the seminar is not to merely display mastery of the reading. Rather, discussion involves sharing thoughts, perspectives, and ideas, and listening to and building upon the contributions of others. Regular attendance and participation are expected.

Attorneys for entrepreneurs encounter client needs in a variety of expansive substantive areas. In addition to the lawyering skills learned in seminar and clinic work, student attorneys in the ECD Clinic will be exposed to a range of substantive legal disciplines including:

- Business formation
- Intellectual property law
- Contract drafting and negotiation
- Start-up capital raising and financing
- Corporate governance
- Employment law
- Other transactional legal services

Fieldwork

Fieldwork in the Clinic will take the form of interviewing, legal research, problem-solving and legal analysis, writing, counseling, transaction/project planning, negotiating, and drafting contracts. More specifically, the Clinic will undertake legal work for clients that may include: 1) advising about entity choice and assisting with corporate formation, 2) answering employment questions, 3) assisting with the registration of trademarks and advising on other intellectual property issues, 4) drafting and negotiating agreements such as leases and other contract agreements, 5) assisting with applications for tax-exemptions and 6) advising on relevant regulatory and licensing issues. Students

may also research and write on issues related to public policies that affect Clinic clients and may provide community education workshops on substantive law issues pertinent to the Clinic's practice areas.

Important Information

The course will be limited to 8 students and will be open to JD and LL.M candidates. There are no prerequisites to take this course, although Corporations and an intellectual property course will be helpful.

Environmental Law Clinic (L9257)

Instructor

Edward Lloyd, *Evan M. Frankel Clinical Professor of Environmental Law*

Experiential Credits

7 credits (3 for the seminar; 4 for fieldwork)

Course Description

Students in the Environmental Law Clinic represent local, regional, and national environmental and community organizations working to solve critical environmental challenges and policy questions facing the metropolitan region. Clinic students represent clients on a broad array of issues including climate change and energy, constitutional protections of health and environment, clean water, wetlands preservation, endangered species, environmental justice, "smart growth," and clean air. The clinic emphasizes litigation skills and policy development that have broad applications beyond environmental law, such as drafting pleadings, arguing motions, and negotiating settlements, submit comments on proposed rules and regulations, evaluate and draft proposed legislation, deliver live presentations and press releases, publish blog posts. Students choose the cases they would like to work on according to what interests them (policy/litigation/specific issues). Clinic cases are chosen for their environmental significance, educational value, and ability to meet a client's need for counsel. Students participate in weekly seminars, team meetings, simulations, and other exercises. They explore mechanisms, including citizen suits, which are prevalent in both civil rights and environmental advocacy.

The Seminar

The clinic seminar introduces students to issues and themes in environmental law practice and to skills necessary for litigation, policy development, and the general practice of law. Skills developed include legal research and writing, fact investigation, interviewing, negotiation and settlement, and oral argument. The seminar includes reading in substantive areas of environmental law such as administrative law, in-class exercises to develop skills, case rounds, and simulation problems. The simulations allow students to practice skills in a controlled environment before using those skills in representing actual clients. Students set their learning goals at the beginning of the semester and the faculty works with students throughout the semester to enable students to meet their goals. Each week students write a journal of a page or two reflecting on some aspect of their clinical experience.

Fieldwork

Students in the Clinic generally work in teams both because learning new skills can be more fun and more productive when the experience is shared and because lawyers use collaboration skills and work as teams. Most students will participate in two teams working on two different matters. As cases resolve or quiet, students may take on new matters during the course of the semester.

Cases include state or federal court proceedings at the trial or appellate level. They involve pre-litigation investigations, data gathering or case planning. They may also include policy papers or

projects in partnership with clients or other advocates. Given the broad scope of environmental issues, it is impossible to predict the substantive areas or work we will have in any given semester. Students express preferences for the cases on which they would like to work at the beginning and throughout the semester.

Current cases include opposition to fossil fuel infrastructure in federal circuit courts and the United States Supreme Court and before federal and state agencies to protect pristine environmental resources and redirect investment to renewable energy; combating climate change through regional planning regulations and municipal ordinances; submitting comments on proposed federal rules; and litigating and reviewing policies on the banning of the pesticide chlorpyrifos

Important Information

The course is open to JD and LL.M candidates and will be limited to 8-12 students. There are no prerequisites to take this course other than a passion for service and desire to learn advocacy skills through litigation and policy. Clinic alums have gone on to continue their work at the Department of Justice, the Environmental Protection Agency, the Natural Resources Defense Council, EarthJustice, other non-governmental agencies, private law firms, and in all levels of government.

Human Rights Clinic (L9233)

Instructors

Sarah Knuckey, *Lieff Cabraser Clinical Professor of Law*, and Gulika Reddy, *Clinical Teaching Fellow*

Experiential Credits

Fall: 7 credits (4 graded for seminar component & 3 graded for project work)
Spring: 5 credits (2 graded for seminar component & 3 graded for project work)
Credit adjustments possible in exceptional circumstances in consultation with professor

Course Description

The Human Rights Clinic prepares students for lifelong careers in social justice advocacy around the globe. Through the Clinic, students join a community of advocates working to promote human rights and to recalibrate the global power imbalances that drive economic and political inequality, exploitation, threats to physical security, poverty, and environmental injustice. Through fact-finding, reporting, litigation, media engagement, advocacy, training, and innovative methods, the Clinic seeks to prevent abuse, promote accountability, and advance respect for human rights. Embedded in the Clinic's work is a commitment to the values of equality and mutual exchange in transnational partnerships; respect for rights-holder autonomy, voice, and power; and diversity, inclusion, full participation, and justice within the human rights field.

Through a combination of Seminars and Project Work, and with the mentorship of Clinic professors and supervisors, students develop the wide range of skills necessary to be strategic and creative human rights advocates, critically analyze human rights, and advance human rights methodologies. The Clinic engages students in an active and co-creator mode of education, and students are taught to self-assess and monitor their own progress, and are involved in building the methods, pedagogy, and institution of the Clinic itself.

The Seminar

The Clinic Seminar in the Fall provides a map of the terrain of international human rights advocacy, including the field's dominant strategies, methods, and critiques, equipping students with the knowledge and the tools to navigate the field with confidence and critical reflection. Students learn to assess where they and human rights projects are positioned, the available routes for action, and how to ethically, pragmatically, and responsibly choose which steps to take toward which ends. They learn project selection and design; choice and sequence of advocacy tactics; fact-finding and interdisciplinary research methods; interviewing witnesses, experts, and perpetrators; evidence assessment; digital and physical security; report and brief-writing; using judicial and quasi-judicial processes; advocacy options at the local, national, regional, and international levels; engaging the press and using social media; working with partners and engaging in rights-based human rights advocacy; promoting inclusion and full participation,

countering identity-based harms, and working as an effective ally; mitigating vicarious trauma and promoting resilience; leadership and teamwork; engaging with critiques of human rights and transformative human rights advocacy; ethical frameworks and the navigation of ethical dilemmas; and accountability and project evaluation. The Spring seminar provides an opportunity for advanced analysis of thematic human rights issues and skills acquisition.

Fieldwork

Students work in teams on projects that are designed to pursue social justice in partnership with civil society and communities. Through its project work, the Clinic functions similarly to a non-governmental organization, with students implementing advocacy projects. It also serves as a laboratory for testing new, innovative, and interdisciplinary modes of human rights work, and seeks to be a model of rigorous and critical human rights advocacy.

Projects vary from year to year and span the globe. They have addressed urgent and complex human rights issues in the Central African Republic, Papua New Guinea, Peru, Yemen, Kashmir, and the United States. Recent topics include: corporate accountability for human rights violations and environmental harms in the extractives industry, labor rights among immigrant communities, education rights and religious and ethnic discrimination, the right to fair trial, human rights and humanitarian law violations in counterterrorism operations and armed conflict, the right to mental health during armed conflict, and the rights to water and sanitation.

Important Information

The course will be limited to 13-15 students and will be open to JD and LL.M candidates. It is recommended that students take Human Rights prior to, or concurrently with, this course.

Immigrants' Rights Clinic (L9258)

Instructors

Elora Mukherjee, *Jerome L. Greene Clinical Professor of Law*, and Amelia Wilson, *Lecturer-in-Law*

Experiential Credits

7 credits (3 for seminar, 4 for casework)

Course Description

Through an intensive learning and working environment, students work with faculty who are leaders in immigrants' rights and develop lawyering and advocacy skills through direct client representation and cutting-edge projects related to immigration reform.

Immigration has become one of the most prominent political and human rights issues in the United States. Students in the Immigrants' Rights Clinic take on significant case responsibilities on behalf of the most vulnerable immigrants who would otherwise face the deportation process without representation. Under the leadership of Professors Elora Mukherjee and Amelia Wilson, the clinic works in conjunction with or on behalf of national and local organizations devoted to immigration reform. Students take on cutting edge projects involving regulatory and legislative reform, impact litigation, and public education.

There is no right to government-appointed legal counsel in U.S. immigration proceedings. Even children do not have a right to counsel in removal proceedings, and they are often forced to navigate the immigration court system alone, in a language they do not understand. Working under the guidance of the clinic's faculty, students represent asylum seekers from around the world who are facing deportation. Students who continue in the clinic beyond a single semester have the opportunity to work on more complex casework and take on varied forms of advocacy.

Each student is expected to handle significant case responsibilities, visit immigration detention facilities, and have at least one appearance in immigration court or the asylum office by the end of the semester. Students, working in teams, will assume primary responsibility for all aspects of the individual case preparation, including interviewing clients and witnesses, investigating facts, drafting pleadings, motion practice and briefing, developing case strategies, conducting oral argument, leading negotiations, preparing witnesses, and performing legal research. The Immigrants' Rights Clinic requires a time commitment averaging 21 hours of casework per week (3 hours for each credit).

Important Information

If you are interested in learning more about the Immigrants' Rights Clinic, please email Elora Mukherjee (EMukherjee@law.columbia.edu) or Mimi Wilson (aw3193@columbia.edu) to schedule a time to talk.

Lawyering in the Digital Age Clinic (L9269)

Instructors

Conrad A. Johnson, *Clinical Professor of Law*,
and Brian Donnelly, *Lecturer-in-Law*

Experiential Credits

7 credits

Course Description

Now more than ever, we see that the ability to use technology thoughtfully and creatively in law practice is critically important. Those who can help public interest or private practice legal organizations leverage their already substantial investments in technology bring much sought after added value to their employers. That is why leaders of the bar, judges, and the most prestigious public-interest organizations turn to students in the Lawyering in the Digital Age Clinic for help with pressing challenges.

The Clinic has pioneered the study of how technology affects the practice of law. Indeed, when the Clinic began in 2001, it was the first in the country to focus on this emerging field. Students in the clinic learn both contemporary and traditional lawyering skills through hands-on experience using the digital technologies that are reshaping the profession.

[Visit the Clinic's website](#) to learn more about who we are and what we do.

Note, that while there is substantial client contact, we have long found ways to collaborate closely with our clients online. Additionally, much of the work you will perform will take place online. As such, challenges such as those posed by 9/11, hurricane Sandy and COVID-19, while devastating, have had little effect on our ability to serve our students and clients.

The Seminar

Through twice-weekly seminar sessions, we explore a structured framework for learning the habits of mind and skills of contemporary practice. The seminar provides a safe setting for achieving digital literacy as it applies to law practice. Law is a profession that runs on information. Lawyers engage in three essential tasks: we gather, manage and present information.

In our seminar, we engage in exercises and thoughtful discussion of the theory, tools and techniques that lawyers need to gather, manage and present information effectively and creatively in the digital age. The seminar is also a place where we unpack the out of class exercises that are designed to help you learn interviewing, counseling, drafting and presenting information online, among other important lawyering tasks.

Fieldwork

Our clients are public interest legal organizations, prominent jurists and non-profit legal technology initiatives that have a serious interest in integrating technology to improve access to justice. Through client representation, students gain proficiency with both the traditional skills of lawyering that are

enhanced by technology, such as interviewing, counseling and drafting, as well as the skills necessary to practice at a high level in the digital age, including online fact-investigation, searching, knowledge management and digital presentation. Throughout, we emphasize how to use technology to help make the very human encounters we have with our clients satisfying and productive.

Through weekly team meetings, you will receive the support and individualized feedback you need to achieve our learning goals while delivering the highest quality client service. Team meetings provide you an opportunity to collaborate closely with us, your clinic colleagues and your clients. These meetings are a place where the concepts and skills we teach in the seminar and out of class exercises are applied through the important work you perform for your clients under our supervision.

Clinic students work shoulder-to-shoulder, both in person and in online environments, with lawyers from a wide range of public-interest organizations and members of the judiciary. Sample projects include:

- Helping civil legal aid and legal services attorneys meet the massive challenges of implementing NYC’s new “right to counsel” initiative for low-income New Yorkers in eviction proceedings
- Created an online portal to help millions of low and middle-income workers secure billions in Earned Income Tax Credits
- Worked with a consortium of public benefits lawyers and paralegals to build online resources that provide a real-time snapshot of systemic problems and access to immediate relief
- In conjunction with New York’s Chief Judge, developed the Collateral Consequences Calculator that shows the immigration consequences of conviction for all sections of NY’s Penal Law
- Using technology to disrupt the school-to-prison pipeline in charter schools
- Developing tools for legal services attorneys helping homeowners facing foreclosure and communities seeking to stem the blight of “Zombie” housing

Students emerge from the Clinic with a combination of contemporary legal and technical skills that give them a considerable professional edge as they enter the practice of law.

Important Information

The Clinic will be limited to 8 students and will be open to JD and LL.M candidates. There are no prerequisites to take the Clinic. We actively seek both students who feel they have no particular technological expertise, as well as students who are looking for opportunities to put their understanding of technology to good use.

Professor Johnson will be available for online office hours to those interested in learning more about the Lawyering in the Digital Age Clinic on:

- Monday, March 30 from 12-1pm, Join
URL: <https://columbiauniversity.zoom.us/j/706668093>
- Wednesday, April 1 from 12-1pm, Join
URL: <https://columbiauniversity.zoom.us/j/734922084>

If you have any questions at other times, please contact him by email, cjohnson@law.columbia.edu

Mediation Clinic (L9239)

Instructors

Alexandra Carter, *Clinical Professor of Law*

Experiential Credits

7 credits (4 graded; 3 pass-fail)

Course Description

Conflict is as old as humanity itself. And yet for too many in our modern litigation system, it means staggering bills, broken relationships and problems that cannot be solved by legal remedies. In 2019, Chief Judge Janet DiFiore announced that New York State will move to a presumptive mediation model for civil cases, meaning that for many New Yorkers who file a case, mediation will now be their “first stop,” before the judge. New York, and this country, need skilled and thoughtful mediators now more than ever.

The Mediation Clinic will immerse students in mediation theory, skills, and techniques while allowing the students to mediate live cases with actual clients. In addition, students may have the opportunity to work directly with ambassadors at the United Nations, foreign governmental officials, other transnational organizations, and U.S. government agencies on mediation practice and systems design.

This clinic has several goals: 1) to give students the opportunity to improve their ability to represent clients by helping them learn, in the context of mediation, skills that are important to effective problem solving and wise lawyering; 2) to give those students who may make mediation part of their professional lives a good start in terms of both skills and ethics; 3) to help students see the benefits and limitations of mediation and other dispute resolution techniques so that they can responsibly counsel clients about their choices; 4) to help students understand how feelings, background values and personal style affect performance in a professional role; and 5) to provide quality assistance to parties whose disputes the clinic mediates.

The Mediation Clinic has six components: mediation skills training; mediation of cases; observation of neutrals at work; individual meetings with the professor; class analysis of ethical, systemic, and jurisprudential issues involved in the ADR movement; and a final paper or project.

Mediation Training:

At the beginning of the semester you will be involved in intensive skills training in order to prepare you, as soon as possible, to begin work on actual cases. Training dates and times are: Thursday, September 10th (2:00pm – 9:00pm); Friday, September 11th (2:00pm – 9:00pm) and Saturday, September 12th (9:30am – 6:00pm); Thursday, September 17th (3:00pm – 9:00pm) and Friday, September 18th (2:00pm – 9:00pm.) **You will need to be free during those times in order to participate in the clinic.** During this period, through readings, demonstrations and role plays, you will be given an introduction to the theory and the craft of mediation.

The Seminar

The weekly classroom component will help students contextualize their experiences with their mediation parties and the justice system. By addressing topics like confidentiality and mediation ethics, the role of law in a mediated outcome, mediation systems design policy, diversity and difference, representation in mediation and differences in complex cases, students will situate their experiences of individual party intervention in the broader discussions of state, federal and transnational law and policy. We engage in learning through case rounds, role playing and simulations, as well as intensive reading and discussion that draws on themes from students' weekly written journals.

Fieldwork

While the locations of mediations and types of cases are subject to change between now and the beginning of the semester, we expect that students will continue to mediate at Harlem Small Claims Court, Equal Employment Opportunity Commission, Southern District of New York, New York City Civil Court Personal Appearance Part in Manhattan/Brooklyn and New York Peace Institute in Brooklyn. At Personal Appearance Part and Harlem Small Claims Court, students conduct mediations of cases diverted from the civil courts. SDNY cases are referred by the Mediation Office. EEOC cases are referred by federal sector Administrative Law Judges. Typical community cases include disputes between neighbors or family members. From time to time the clinic may also mediate cases referred to the clinic from Columbia College, other divisions of the University, or the University's EEO Office.

You will mediate at least one day a week. The days and times for these mediations are subject to change, but will most likely be on Tuesday or Thursday mornings from 9:00am to 1:00pm (plus some additional travel time to and from campus). You will also mediate at Small Claims Court on alternate Thursdays beginning at 6:30 p.m. and have class on Tuesday from 3:10pm to 6pm with time reserved for double length classes on Tuesday evenings. You need to keep at least one of those mornings and both of those evenings from other commitments. SDNY cases are scheduled in consultation with the parties and attorneys.

Important Information

The course will be limited to 10 students and will be open to JD and LL.M candidates. There are no prerequisites to take this course other than a desire to serve people by empowering them to find solutions to the challenges they face.

Fall 2020 Externships

Arts and Entertainment Law Externship (L9265)

Instructors

Teri Silvers and Karen Sandler, *Lecturers-in-Law*

Experiential Credits

4 credits (2 for the seminar; 2 for fieldwork)

Course Description

This course provides students with practical experience in intellectual property, entertainment and nonprofit law as they assist staff attorneys at Volunteer Lawyers for the Arts (VLA) in their representation of artists and nonprofit arts organizations. Through class discussions and journals, students reflect on the wide variety of clients and issues they encounter in their fieldwork and engage in critical thinking about the role that law and lawyers can play in the arts and entertainment world.

The Seminar

Students attend weekly two-hour seminars designed to reinforce and expand on their work at VLA through discussion of cases, agreements, reflections from student journals and analysis of the concepts from various readings. In the seminars, the professors cover topics such as copyright, trademark, not-for-profit law, music rights, and intellectual property licensing, as well as some of the practical skills students need to work effectively at VLA, such as client interviewing, client counseling and contract negotiation. In a few of the seminars, guest speakers will discuss their pertinent work experience and relevant cases during a portion of a class.

Fieldwork

Students spend 11 hours each week working for VLA (1 East 53rd Street). The work is split over two days, and must fall between VLA's working hours of 10-6 pm. VLA's clients are low-income artists and nonprofit arts organizations. These clients typically seek assistance reviewing, negotiating and/or drafting contracts; resolving disputes; protecting copyrights and/or trademarks; and becoming a nonprofit tax-exempt arts organization. During their 10 hours at VLA, students will handle calls on VLA's Art Law Line and participate in regularly scheduled client consultations. They will also spend at least 5 hours each week on substantive research projects, assigned by VLA staff attorneys on questions and issues arising from client representation and VLA educational and advocacy programs.

Important Information

The course will be limited to 8 students and will be open to J.D. and LL.M candidates. Students in the course are required to have taken, or be concurrently enrolled in, either Copyright Law, or, with permission of the instructors, the Seminar in Law and the Theatre, Seminar in Law and the Visual Arts, or Authors, Artists and Performers.

Bronx Defenders on Holistic Defense Externship (L6792)

Instructors

Shannon Cumberbatch, Karume James, and
Daniel Kay, *Lecturers-in-Law*

Experiential Credits

4 credits (2 for the seminar; 2 for fieldwork)

Course Description

This externship immerses students in the cutting edge of defense work on the frontier of civil rights in the South Bronx - the poorest congressional district in the country. A person of color living in the Bronx is more likely to be stopped and frisked by the police, arrested, evicted, enter a homeless shelter, be on welfare, or have their children removed than a resident of any other county in New York State. The Bronx Defenders has pioneered Holistic Defense, an innovative approach to indigent defense, in order to help clients deal with the enmeshed penalties of criminal justice involvement. Course content and fieldwork will train students as future holistic lawyers offering seamless access to services that meet clients' full range of legal and social support needs.

The Seminar

The weekly classroom component will help the students contextualize their experiences with their clients and the justice system. By addressing topics like racial and class disparity in the justice system, policing policy, and the social history of the South Bronx, students will be able to locate their experiences of individual client representation in the broader discussions of normative social, political, and economic policy. Role playing, simulations, as well as background reading and real-world case studies, will help inform students, and lead them toward a mastery of both the theoretical underpinnings of holistic advocacy and the practical aspects of actual client representation.

Fieldwork

The Bronx Defenders' award-winning collaborative approach uses interdisciplinary teams of criminal defense, family defense and civil action lawyers; social workers, and investigators to address both the underlying issues that lead to criminal justice involvement and the devastating collateral consequences of arrests and convictions. Students will be paired with a mentor at the office and will have the opportunity to participate firsthand in interdisciplinary team-based representation.

Important Information

The course will be limited to 8-12 students and will be open to JD and LL.M candidates. There are no prerequisites to take this course other than a passion for service in low-income communities.

Civil Litigation – Employment Externship (L6796)

Instructors

Karen Cacace and Ming-Qi Chu, *Lecturers-in-Law*

Experiential Credits

5 credits (2 for the seminar; 3 for fieldwork)
One semester or Full year course

Course Description

The Civil Litigation-Employment Law Externship at the Labor Bureau in the New York State Office of the Attorney General is a year-long intensive study of federal, state and city employment laws. The first semester will focus on learning the relevant laws, which will include minimum wage and overtime laws, anti-discrimination laws, family and medical leave laws, and anti-trafficking laws. The second semester will focus on litigation skills, including interviewing clients, drafting complaints, presenting at an initial conference, drafting discovery requests, and taking and defending depositions. Students are encouraged to take the full-year course but may take just one semester.

The Seminar

Each week in the seminar portion of the course students will explore either a substantive area of employment law or a litigation skill. The seminars will be focused primarily on class discussions about the specific seminar topic. The seminars will also include individual practical exercises, including client interviewing, drafting a complaint and presenting a case at a mock initial conference. Students will be required to submit a 10-page paper evaluating their experience in the externship.

Fieldwork

The fieldwork will require students to work at the Attorney General's offices 15 hours per week. Karen Cacace, Labor Bureau Chief, and Ming-Qi Chu, Civil Enforcement Section Chief, will teach the seminar and supervise the students' fieldwork. The fieldwork will provide students with the opportunity to assist the attorneys in the Labor Bureau with investigations into employers who have violated the employment laws, including by interviewing workers, assisting with subpoena hearings for employer witnesses, document discovery, and with litigation filed in federal and state court.

Important Information

The course will be limited to 6-8 students and will be open to JD and LL.M candidates. Foreign language skills, especially Spanish, are useful. There are no prerequisites to take this course.

Constitutional Rights in Life and Death Penalty Cases Externship (L6791)

Instructors

George Kendall, Corrine Irish, and Jenay Nurse, *Lecturers-in-Law*

Experiential Credits

4 credits (2 for the seminar; 2 for fieldwork)

Course Description

This externship will focus upon federal constitutional rights, and the legal doctrines and on-the-ground factors that influence how they are enforced in capital and life imprisonment cases. Students will be assigned to work within the unique public service practice groups of commercial law firms - the Squire Patton Boggs Public Service Initiative (PSI) - where they will work on behalf of indigent clients challenging death sentences or life imprisonment. Students may also have the opportunity to assist with litigation and advocacy related to broader criminal justice reform efforts. Students' work will vary depending on case needs but typically involves one or more of the following: providing legal, policy, record-based and sometimes media/social media research; conducting fact investigation; or assisting with trial/hearing prep. The class will ordinarily meet at Squire's midtown offices in Rockefeller Center on Friday from 1:00pm-2:50pm. Occasionally, the class may meet at Columbia Law School (for example when a guest speaker's presentation would be of interest to a large portion of the law school community).

The Seminar

The weekly seminar will utilize court decisions, legislative activity, related research, and PSI case materials to explore how the enforcement of constitutional rights operates both in theory and in practice. The focus will be on understanding the constitutional rights implicated in capital and serious criminal prosecutions and understanding how post-conviction doctrines facilitate or fail to facilitate their enforcement. The seminar will also seek to develop the skills of students through in-class exercises that engage students in the advocacy required of practicing attorneys and policymakers in this field.

Fieldwork

Our litigation practice focuses primarily on capital and life imprisonment cases in the Southeast. Fieldwork will be devoted to indigent PSI clients, or to counsel of record or amici supporting indigent petitioners before the Supreme Court. Students will be assigned to an attorney's case team in groups of two or three.

Important Information

The course will be limited to 8-9 students and will be open to JD and LL.M candidates. It is recommended that students take Evidence, Criminal Procedure and/or Federal Courts prior to, or concurrently with, this course.

Copyright Dispute Resolution Externship (L6794)

Instructors

David Marriott and David Kappos, *Lecturers-in-Law*

Experiential Credits

4 credits (2 for the seminar; 2 for fieldwork)

Course Description

The Copyright Dispute Resolution Externship provides students the opportunity to learn how effectively to resolve copyright disputes. The seminar will address the policies and doctrines of copyright law and the basic elements of copyright litigation and include not only traditional classroom discussion but also in-class simulations. The field work will allow students, under the supervision of Cravath lawyers, to represent actual pro bono clients in real copyright disputes. Students will, as circumstances permit, evaluate a case; draft a complaint; work up motions for a preliminary injunction; prepare written discovery; take and defend depositions; draft motions; participate in settlement negotiations; and draft licensing agreements.

The Seminar

Using the Copyright Litigation Handbook by Raymond Dowd, the weekly seminar held at the Cravath office will address the policies and doctrines of copyright law and the basic elements of copyright litigation. The seminar will not only include traditional classroom discussion but will also present the issues in the context of an actual copyright dispute, which students will handle as part of their fieldwork. Discussion of current cases being handled by students will be included in the seminar sessions, as applicable. In addition to discussion of legal materials and some academic scholarship, the seminar sessions will include role-playing. It is expected that guest lecturers will join at least two of the seminars to provide differing policy and/or practice perspectives.

Fieldwork

Students will undertake 11 hours per week of hands-on fieldwork on actual copyright disputes (handled pro bono). Students will work in four teams of two to represent actual clients in real disputes. Under the close supervision of Cravath lawyers expert in copyright matters, students will, as circumstances permit, evaluate a case; draft a complaint and prepare an answer; work up motions for a preliminary injunction; prepare written discovery; take and defend depositions; meet with experts; draft dispositive motions; participate in settlement negotiations; and draft licensing agreements.

Important Information

The course will be limited to 8 students and will be open to JD and LL.M candidates. Students in the course are required to have taken or concurrently take a course concerning copyright law.

Criminal Appeals Externship (L6663)

Instructors

Carl S. Kaplan and Mark Zeno, *Lecturers-in-Law*

Experiential Credits

4 credits (2 for the seminar; 2 for fieldwork)

Course Description

The Criminal Appeals externship offers students a first-hand opportunity to learn about criminal law and appellate advocacy while gaining practical experience drafting a brief on behalf of an indigent defendant in a New York State appellate court proceeding. Each student selected for the externship will help represent a criminal defendant appealing his or her felony conviction to the New York Supreme Court, Appellate Division, First Department.

The Seminar

The weekly two-hour classroom seminar will focus on key points of appellate practice and New York criminal law. Early seminar sessions will address the appellate process, the preservation doctrine, scope of review, harmless error, legal insufficiency, proof beyond a reasonable doubt and weight of the evidence. Later sessions will address more practical skills, such as how to digest an appellate record, how to spot and weigh issues, how to write a statement of facts and how to craft an effective legal argument. Seminar sessions will also explore the ethics of appellate advocacy, cover oral argument techniques and discuss effective client communications. The course is eligible for minor writing credit (separate registration).

Fieldwork

The field component will be at CAL, a public defender organization based in lower Manhattan that handles state court appeals for indigent defendants convicted of felonies in Manhattan and the Bronx. Each student will be assigned his or her own "real" case through CAL and, under the supervision of one of the instructors, will draft an appellate brief for the client. Students will be expected to read, digest and annotate their case's full appellate record (including motion papers and hearing, trial and sentence transcripts), research and select issues, write initial and final drafts of the opening appellate brief and correspond with the client. After the course ends, the instructors will submit the briefs to CAL for peer review and then file them with the court. At the discretion of the instructors, students in the Spring term may also draft a reply brief and/or orally argue their cases before a five-judge panel of the First Department. Each student will be expected to devote at least 11 hours per week to their briefs during the Fall term.

Important Information

The course will be limited to 6 students and will be open to JD candidates only. Students who are good writers and who have academic experience or demonstrable experience in criminal law and evidence are welcome to apply. Preference will be given to third-year students.

Criminal Prosecution (Manhattan/Brooklyn DA) (L6239)

Instructors

Fran Weiner and Courtney Hogg, *Lecturers-in-Law*

Experiential Credits

5 credits (2 for the seminar; 3 for fieldwork)

Course Description

This externship is designed to immerse students in a local prosecutor's office and to help them build concrete lawyering skills. In this externship the students will learn to evaluate cases, interview police and civilian witnesses, gather discovery as well as present police and civilian testimony. The students will also learn about the unique role of the prosecutor in the criminal justice system. Their hands-on work with multiple cases will highlight the importance of exercising discretion and meeting all ethical obligations.

This externship combines two fundamental learning components: fieldwork in either the New York County District Attorney's Office (DANY) or the Kings County District Attorney's Office (KCDA) and a weekly seminar which will supplement the fieldwork. The seminar will examine the fieldwork through weekly case rounds in which the students will share observations, analyze issues and solve problems. The seminar will be comprised of lectures, readings, court observations, discussions and simulations so that each student can further develop their lawyering skills. The field placements will be at the Kings County District Attorney's Office, 350 Jay Street in Brooklyn, or at the New York County District Attorney's Office at One Hogan Place in Manhattan.

Important Information

The course will be limited to 6-8 students and will be open to JD and LL.M candidates. Preference may be given to students who have or will be taking Evidence.

Domestic Violence Prosecution Externship (L6607)

Instructors

Scott Kessler and Jennifer Camillo, *Lecturers-in-Law*

Experiential Credits

4 credits (2 for the seminar; 2 for fieldwork)

Course Description

In this externship, students act as assistant district attorneys and as the lead prosecutor of misdemeanor domestic violence cases from case inception through trial. Students chosen for the program will work in the new Family Justice Center, a unique facility where the efforts of civil services providers for domestic violence victims are coordinated with those of law enforcement officials. Students will have their own designated work spaces at the District Attorney's Office located at the Family Justice Center and carry a caseload of about 15-20 cases. The seminar will prepare students for their field work and explore topics related to domestic violence prosecution. Completion of this course will satisfy the prerequisite requirement for the L9172 Advanced Trial Practice course.

The Seminar

The seminar will introduce students to all aspects of the prosecution function: from investigation and charging decisions, through arraignment, plea bargaining, discovery, motions, trial and appeal. Seminar topics include trial practice and strategies employed in cases where the victim refuses to cooperate. In light of the high rate with which victims cease their cooperation with prosecutors, students are equipped with the methods they need to develop a case without the victim's cooperation.

Fieldwork

The Domestic Violence Bureau offers a fieldwork opportunity, in which students are able to prosecute misdemeanor crimes on behalf of the State. Operating under an Appellate Division special practice order, each student will be responsible for about 15 to 20 active domestic violence criminal cases. Students will get the opportunity to argue pre-trial motions and take their cases to trial in a first-chair capacity. Students also will subpoena relevant evidence, draft complaints, prepare discovery materials and negotiate pleas with defense counsel. They also will interview victims and meet with police, defense counsel and judges, fighting for the right solution to cases that are fraught with consequences for the victims, defendants and families. Students will spend at least 12 hours per week working at the Bureau and appearing on their cases in Queens Criminal Court. Each student is assigned to a supervising ADA, with whom they will build a relationship over the course of a semester.

Important Information

The course will be limited to 25 students and will be open to JD students who are U.S. citizens or U.S. permanent residents. There are no prerequisites for this course.

Federal Appellate Court Externship (L6664)

Instructors

The Honorable Robert D. Sack, The Honorable Barrington Parker, and Jennifer Sokoler,
Lecturers-in-Law

Experiential Credits

4 credits (1 for the seminar; 3 for fieldwork)

Course Description

Judge Robert Sack and Judge Barrington Parker, both of the United States Court of Appeals for the Second Circuit will teach the Federal Appellate Court Externship. The class combines intensive work in the chambers of a Second Circuit Judge with roughly eight class sessions.

The Seminar

The class sessions are taught in a variety of styles. Several lectures address fundamental topics of appellate review and federal jurisdiction. During other sessions, distinguished guest speakers will discuss various aspects of appellate practice. Finally, one class session is devoted to a moot court exercise at which students argue an appeal before a panel of Second Circuit judges.

The Fieldwork

Work with the Judge will involve legal research, analysis and writing on the cases to which (s)he is assigned.

Important Information

The course will be limited to 8 students and is limited to candidates for the J.D. degree.

Based upon applications submitted during the Externship application period, students will be selected for interviews by representatives of the participating judges. To be accepted for this class, you must be invited for an interview and then be selected by a participating judge for work in his or her chambers. Students cannot volunteer to work in a Second Circuit judge's chambers and then apply for the course. Students may not take a clinic or another externship and this course simultaneously.

Federal Court Clerk SDNY Externship (L6661)

Instructors

Paul Radvany, *Adjunct Associate Professor*

Experiential Credits

4 credits (1 for the seminar; 3 for fieldwork)

Course Description

The Federal Court Clerk Externship for the Southern District of New York provides an in-depth examination of the functioning of the federal trial courts. Students will have the opportunity to work with a federal judge, draft opinions, and observe trials, oral arguments and hearings. The course will be taught by Paul Radvany who has extensive federal court litigation experience. Students who satisfy the course requirements will receive one academic credit and three clinical credits and generally qualify for one minor writing credit.

The Seminar

Students will meet seven times over the course of the semester to discuss such topics as: writing judicial opinions; judicial ethics, the externship experience; habeas corpus; and effective courtroom lawyering. Two of the classes consist of panel discussions on criminal and civil law with experienced litigators and judges.

Fieldwork

Students will be placed with a federal judge in the Southern District of New York. They will usually spend 15 hours per week working on judicial matters, with at least one day per week (or two half days) at the courthouse.

Important Information

This externship is available only to JD or LL.M. students who are U.S. citizens or U.S. permanent residents.

Federal Prosecution: U.S. Attorney's Office for the District of New Jersey Externship

Instructors

Ari Fontecchio, Jason Gould, and Desiree Latzer, *Lecturers-in-Law*

Experiential Credits

5 credits (2 for the seminar; 3 for fieldwork)

Course Description

The United States Attorney's Office for the District of New Jersey (USAO-DNJ) is the eighth-largest U.S. Attorney's Office in the country. Before each semester begins, the Executive Assistant U.S. Attorney will canvass the Criminal Division supervisors to find large and complex investigations, or cases that are getting ready for trial, at the USAO-DNJ. Each extern will be assigned to one of these large investigations. The extern will work extremely closely with the AUSAs who are assigned to that investigation.

The Seminar

The central goal of the seminars will be to provide students with a practical, nuts-and-bolts view of federal criminal practice at a United States Attorney's Office. Each week's lesson plan will cover one aspect of federal criminal practice, and will be tied to the substantive work that the externs are doing. Instructors will be using the real-world experience that students are gaining in their substantive assignments to work through various parts of the federal criminal process.

Fieldwork

Students will be expected to work at the USAO-DNJ for approximately 12-16 hours per week and to be full members of the prosecution team for their investigations. The extern will sit outside the offices of the AUSAs, and will be expected to do real, substantive work – the exact same type of work that an AUSA does. They will be provided with all of the relevant background materials (prosecution memo, charging document, order of proof, etc.) and will meet with the entire prosecution team (AUSAs, federal law enforcement agents, paralegals, and supervisor) on their first day to get up to speed on the investigation. Among other things, the externs will be expected to: draft process (search warrant affidavits, pen registers, complaints); review evidence; create buckets of hot documents; create orders of proof; draft direct examinations; and prepare materials for cross examinations, among other things.

Important Information

The course will be limited to students who are U.S. citizens and must have lived here for 3 out of the last 5 years. There are no prerequisites to take this course.

Federal Prosecution: U.S. Attorney's Office for the SDNY Externship (L6603)

Instructors

Michael Gerber and Shawn Crowley,
Lecturers-in-Law

Experiential Credits

4 credits (2 for the seminar; 2 for fieldwork)

Course Description

The Federal Prosecution Externship at the U.S. Attorney's Office for the Southern District of New York offers students the opportunity to learn about investigating and prosecuting federal criminal cases in United States District Court. Students will be placed in the Criminal Division of the U.S. Attorney's Office for the Southern District of New York, where they will work with Assistant United States Attorneys representing the federal government in a wide range of criminal prosecutions, including ones involving firearms, narcotics, fraud, immigration, child exploitation, public corruption, terrorism and violent crimes. The externship will also consist of a weekly seminar taught by Assistant U.S. Attorneys Michael Gerber and Shawn Crowley.

The Seminar

The seminar will meet on Mondays at 5:30 p.m. at the U.S. Attorney's Office located at One Saint Andrew's Plaza in downtown Manhattan. It will provide an overview of the criminal justice system, from the investigation and decision to charge a case through trial and sentencing. It will also analyze the ethical issues that arise at every stage of a criminal prosecution. The seminar will consist not only of a discussion of practice and case law but will have a practical component in which students will learn through simulations and practice exercises.

Fieldwork

Students will be expected to work for at least 11 hours per week. Each student will be assigned to work with one or more Assistant U.S. Attorneys and should anticipate assisting with all aspects of the prosecution of cases, including court proceedings, meetings with agents and victims and attending proffer sessions with cooperating witnesses. Students should also expect to perform research and writing on legal issues as part of the work at the U.S. Attorney's Office and report on their weekly activities to the instructors.

Important Information

The course will be limited to 10 students and will be open to JD students who are U.S. citizens or U.S. permanent residents. Preference will be given to 3Ls who have taken upper-level criminal law or procedure classes.

Immigration Defense Externship (L6604)

Instructors

Katherine Buckel and Mia Unger, *Lecturers-in-Law*

Experiential Credits

5 credits (2 for the seminar; 3 for fieldwork)

Course Description

The Immigration Defense Externship provides students with the unique opportunity to work on removal cases pending before the Executive Office for Immigration Review, an agency that includes the New York Immigration Court and the Board of Immigration Appeals. Students will participate in case strategy and prepare cases for trial, including preparing affidavits, direct examination and potential cross examination. Students may also have the opportunity to appear before the NY Immigration Court. Taught by practicing attorneys of The Legal Aid Society, the externship is designed to introduce students to U.S. immigration laws and policies through a combination of lecture, discussion, simulation and hands on representation of immigrants facing deportation from the United States. The focus of the Externship is the interaction between the federal immigration laws and federal and state criminal laws.

The Seminar

The weekly seminars will complement the students' fieldwork with a practice-oriented examination of the interaction between immigration law and criminal law. The seminars will also include trial preparation and strategy development, including developing a theory of the case. The seminars will also explore the government's policies in this area and their impact on immigrant communities through class discussion and presentations by guest speakers from the Immigration Court and the Department of Homeland Security, as well as criminal defense attorneys. In the seminars, students will also have the opportunity to discuss their fieldwork, including the ethical challenges arising from client interviewing and representation.

Fieldwork

In the fieldwork placements, students will be expected to devote at least 14 hours per week. Students will undertake various tasks, which may include interviewing clients, participating in trial preparation and litigation strategy meetings, researching complex legal issues, drafting memoranda of law and appearing before the Immigration Court. Through a comprehensive client-centered approach, students will work with one or more attorneys, and at times with social workers and/or paralegals, to assess, research and prepare each client's case.

Important Information

Enrollment is limited. Skills in languages other than English, especially Spanish, preferred. Exposure to immigration and criminal law preferred.

In-House Counsel Externship (L8101)

Instructors

Mark Nielsen and TBD, *Lecturers-in-Law*

Experiential Credits

4 credits (2 for the seminar; 2 for fieldwork)

Course Description

The In-House Counsel Externship will provide students with an understanding of roles in-house lawyers play while offering them an opportunity to experience that work firsthand at placements in for profit and non-profit corporations.

The Seminar

This 2-hour externship seminar will explore areas of the law that are integral to in-house corporate practice – including corporate governance, securities and SEC reporting, M&A, internal investigations, employment law, Foreign Corrupt Practices Act (FCPA), cyber security, contracts, and litigation – from the perspective of the attorney whose job is simultaneously both lawyer and client. The seminar component will also explore the ethical considerations of in-house attorneys including conflicts of interest and confidentiality. In-house attorneys are in a unique position at the intersection of law and business; we will discuss how the in-house attorney must be fluent in both – able to explain legal rules and processes to business people, and to ensure that the legal team understands business considerations and context. The seminar component will integrate students' in-house experiences into our weekly discussions and facilitate students' reflection on those in-house placements. The seminar component will also include a number of simulations and feature guest speakers who will be able to share their varied experiences as in-house counsel.

Fieldwork

In the fieldwork placements, students will be expected to devote at least 11 hours per week. Students will be able to identify their own placements or discuss with Susan Kraham for placements. More information will be provided once you are formally accepted into the externship.

Important Information

The course will be open to JD and LL.M candidates. There are no prerequisites to take this course.

The Knight First Amendment Institute Externship (L6299)

Instructors

Caroline DeCell, *Lecturer-in-Law*

Experiential Credits

5 credits (2 for the seminar; 3 for fieldwork)

Course Description

The externship will center on the Knight Institute's strategic litigation efforts to define and defend First Amendment freedoms in the digital age. Students will work in collaboration with, and under the close supervision of, experienced First Amendment lawyers. They will focus on the Knight Institute's current litigation docket, including cases relating to public officials' use of social media, the rights of digital journalists and researchers to investigate social media and other online platforms, government surveillance of individuals' online speech, and restraints on speech by government employees and whistleblowers.

The Seminar

The weekly classroom component of the externship will consist of a one-hour litigation meeting and a one-hour seminar, both held at the Knight Institute's offices in the Interchurch building, located at 475 Riverside Drive. During the weekly litigation meetings, students will engage with Knight Institute attorneys in analyzing the merits and strategic value of new cases under consideration. The weekly seminar class will provide a theoretical and doctrinal foundation for the students' work at the Knight Institute. Students will be required to submit response papers relating to the readings for each class and be expected to participate thoughtfully and respectfully in class discussions.

Fieldwork

The externship will afford students an opportunity to work closely with Knight Institute attorneys in developing cutting-edge First Amendment challenges. Students are required to work at least 14 hours per week at the Knight Institute. Students will draft substantive research memoranda to be assigned by Knight Institute attorneys. In addition, they will participate in team meetings; conduct spot legal research; review government records and policies; and/or draft blog posts or other public communications.

Important Information

The course will be limited to 6 students and will be open to JD and LL.M candidates. There are no prerequisites to take this course.

Law, Power and Social Change Externship (L6601)

Instructors

Andrew Friedman, Dmitri Holtzman, and
Kumar Rao, *Lecturers-in-Law*

Experiential Credits

4 credits (2 for the seminar; 2 for fieldwork)

Course Description

This externship will expose students to the varied and important roles that lawyers play in policy experimentation and innovation in states and cities across the country. Course content and fieldwork will focus on how lawyers can support community-conceived policy initiatives at the city and state level - from analyzing constraints on local authority to drafting policy proposals to engaging in the political fight to win passage. Substantive issues covered in the seminar, and the fieldwork assignments, will include workers' rights, immigrants' rights and immigration reform, civil rights and racial justice issues, health care access, and more.

The Seminar

The weekly seminars will be focused on core legal issues and academic literature bearing on state and local policymaking and effective policy advocacy

Fieldwork

Students are expected to do 11 hours per week of fieldwork in ongoing policy initiatives with the Center for Popular Democracy (CPD).

Important Information

The course will be open to JD and LL.M candidates. There are no prerequisites to take this course.

Neighborhood Defender Service of Harlem Community Defense Externship (L6656)

Instructors

Matthew Knecht, *Lecturer-in-Law*

Experiential Credits

8 credits (4 in the Fall and 4 in the Spring terms)

Full-year course

Course Description

This is a year-long offering. This externship offers students the opportunity to learn about the practice of indigent criminal defense in a community-based setting. Students will learn about aspects of criminal law and procedure related to the movement of a case through the court system and the practical and ethical considerations related to client interviewing and the forming of the attorney-client relationship. They will also engage in critical thought about topics related to criminal defense, including discovery and motion practice, investigations, developing a theory of the case, suppression hearings, disposition advocacy, and trial preparation.

The Seminar

The weekly seminars will provide an in-depth examination of indigent defense generally, and holistic representation as practiced at NDS, specifically. The seminar will also focus heavily on the nuts and bolts of representing the accused in New York County courts.

Fieldwork

The field placement will be at the Neighborhood Defender Service of Harlem (NDS). Each student will be expected to work at least 11 hours per week at the NDS office at 317 Lenox Avenue or in the field. Students will be responsible for all aspects of at least one misdemeanor case, beginning with the client interview and arraignment at New York County Criminal Court. Fieldwork may include, but is not limited to, attendance in court, visiting clients in their homes and/or visiting clients in jails. Students will also be matched one-to-one with NDS Staff Attorneys and will spend the year assisting their attorneys in all aspects of their cases, including writing and researching motions, investigations, social service and mitigation work, plea bargaining, and preparing for pre-trial hearings, trials, and sentencing.

Important Information

The course will be limited to 10 students and will be open to JD and LL.M candidates. There are no prerequisites for this course, but preference will be given to students who have taken Evidence and Criminal Procedure. Students who wish to take a Trial Practice course are encouraged to take Advanced Trial Practice after this externship or concurrently with it in the spring semester. Students should plan to avoid permanent scheduling commitments on Fridays, as to ensure adequate time for fieldwork. Occasional Friday commitments are permissible.

N.Y. Attorney General's Office Financial Enforcement and Economic Justice Externship (L9502)

Instructors

Bryan Bloom and Amy McFarlane, *Lecturers-in-Law*

Experiential Credits

5 credits (2 for the seminar; 3 for fieldwork)

Course Description

State attorneys general have increasingly taken on the mantle of promoting economic justice through cutting-edge impact litigation and other creative legal strategies. New York has been at the forefront of this effort, and the Attorney General's Economic Justice Division has used its broad enforcement powers on behalf of the People of the State of New York in a wide variety of areas, including challenging monopolization schemes and cartels used to raise prescription drug prices, protecting vulnerable consumers from unscrupulous investment advisors, among others. This course affords students the opportunity to learn and experience economic justice lawyering from the perspective of state government. The externship is comprised of a seminar and fieldwork in an Economic Justice Division bureau of the New York State Attorney General's Office.

The Seminar

The seminar will meet for two hours each week and will be led by Bryan Bloom and Amy McFarlane, Assistant Attorney Generals in the Antitrust Bureau. Classes will also feature guest speakers, including executive staff and bureau chiefs. Students will study the work of the Economic Justice Division in detail, discuss case studies drawn from recent enforcement work, gain familiarity with various legal issue areas, reflect on fieldwork, and develop skills in legal writing, investigatory techniques, and litigation.

Fieldwork

The fieldwork portion of the externship will consist of placement in one of the five Economic Justice Division bureaus (Antitrust, Consumer Frauds & Protection, Internet & Technology, Taxpayer Protection, and Investor Protection), where students will devote 14 hours per week. Students will be assigned to a bureau based on interest and availability. Students will work directly with site supervisors in their assigned bureaus. Site supervisors will assist students with getting assignments in their areas of interest and balancing workload.

Important Information

The course will be limited to 6 students and will be open to J.D. and LL.M candidates. There are no prerequisites for this course. Students who are in this externship are not eligible to take the NY OAG Antitrust Enforcement Externship in the Spring semester.

N.Y. Attorney General's Office Social and Environmental Justice Externship (L6651)

Instructors

Monica Wagner and Lisa Landau, *Lecturers-in-Law*

Experiential Credits

5 credits (2 for the seminar; 3 for fieldwork)

Course Description

The New York Attorney General's office is one of the premier state attorney general offices in the nation and is on the forefront of the battle for social and environmental justice. Attorneys in the seven bureaus that participate in the externship have taken action to prevent:

- The repeal of the Clean Power Plan;
- Immigration arrests at state courthouses;
- Targeting communities of color on NYC subways;
- Childhood lead poisoning;
- The elimination of food assistance to low-income Americans;
- Federal rules limiting access to contraception and abortion services;
- The invalidation of the Affordable Care Act;
- The Trump Foundation's use of charitable assets for campaign purposes.

Students take a weekly two-hour seminar and work fifteen hours per week in one of seven bureaus: **Civil Rights, Environmental Protection, Consumer Frauds & Protection, Charities, Labor, Health Care, and Housing** (more detail is available at www.ag.ny.gov). In the bureaus, students will work side-by-side with Assistant Attorneys General on social and environmental justice matters ranging from enforcing civil rights, labor, and other laws that protect vulnerable communities, including people of color, immigrants, workers, LGBTQ people, tenants, and health care consumers, to challenging repeals of federal environmental programs and other federal programs that protect New Yorkers to ensuring that charitable donations are used for their intended purpose. In the seminar, students explore how a case is built and engage in simulations of what AAGs do, including a deposition of a carwash operator suspected of not complying with labor laws, oral argument on whether a cigarette advertisement is targeted to juveniles, and preparation of an expert hydrogeologist to testify about hazardous waste. The seminar includes class presentations and simulations, periodic short reflection papers on fieldwork, and a final paper about the student's fieldwork.

Important Information

The course will be limited to 10 students. Eligibility is limited to students in the JD program. There are no prerequisites for this course.

Racial Justice: NAACP Legal Defense Fund Externship (L6611)

Instructors

Rachel Kleinman and Natasha Merle,
Lecturers-in-Law

Experiential Credits

5 credits (2 for the seminar; 3 for fieldwork)

Course Description

The Racial Justice Externship (RJE) will engage students in legal practice at the NAACP Legal Defense and Educational Fund, Inc. (LDF), the nation's premier civil rights law organization, and in a critical examination of strategies employed to achieve racial equity and justice in two of our principal areas: economic justice and voting rights and democratic governance. LDF Students will be assigned to work on a case or matter in one of these two areas and will have an opportunity to contribute to the development and execution of comprehensive legal strategies, that may include impact litigation, policy/advocacy, strategic communications, public education and organizing. Additionally, because it is a presidential election year, all students will participate in national voter protection work organized by LDF.

The Seminar

The weekly seminars will introduce students to multiple phases of litigation and advocacy surrounding systemic race claims, specifically in the areas of political participation and economic justice. This includes investigations of race discrimination issues, drafting of pleadings and other substantive filings, legal research and memo writing and participation in active discovery. In addition, students will develop a historical knowledge regarding the country's foundation and the impact of this foundation on modern legal frameworks and on movements for racial justice.

Fieldwork

Fieldwork will be performed on LDF cases or matters under the supervision of an LDF attorney or externship professor. Students are required to commit 10-15 hours per week to fieldwork and to participate in weekly meetings with their LDF Team. In addition, as part of their fieldwork, students will be provided appropriate case/matter-related public speaking opportunities and given the opportunity to travel on their cases/matters, as needed and as consistent with their academic obligations.

Important Information

The course will be limited to 8 students and will be open to JD and LL.M candidates. Students in the course are required to have taken or concurrently take Constitutional Law.

Sanctuary for Families – Civil Needs of Domestic Violence Survivors Externship (L6612)

Instructors

Justice Rosalyn Richter, *Lecturer-in-Law*

Experiential Credits

4 credits (2 for the seminar; 2 for fieldwork)

Course Description

This externship offers students an opportunity to represent and work directly with domestic violence survivors in civil cases under the supervision of Justice Richter and lawyers for Sanctuary for Families, a non-profit organization. The externship will focus on economic issues including child support, spousal support, public benefits, and credit repair.

The current economic crisis and the social isolation during the pandemic has created an increase in domestic violence and there is an urgent need for legal assistance. Sanctuary clients are facing many issues trying to obtain unemployment and public assistance benefits and need to challenge denial of benefits in some cases. In addition, there will be a significant volume of child support modification cases because the client or payor partner/spouse is now unemployed. If the law school is operating remotely, students still will be able to participate in these proceedings since both Sanctuary and the courts have remote capacity. The externship also will explore the impact of the court closures during the pandemic on domestic violence survivors' abilities to obtain justice and students will be working on cutting edge issues arising out of the government closure orders.

The Seminar

In the weekly seminar, students will learn about the cycles of domestic violence, the economic challenges facing survivors and their children, New York Family Court and Supreme Court procedures, and enforcement mechanisms for support orders. Students also will learn client interviewing techniques, as well as how to prepare financial statements and read tax returns. In some cases, students may work on equitable distribution issues and learn how to find hidden assets or income.

Fieldwork

Students will prepare clients for their court appearances, and represent them in Family and Supreme Court under supervision. This will include preparing direct and cross examination, opening and closing statements, and any written memoranda that the court requires. Providing legal services in these economic cases is essential if survivors are to gain economic independence. Recent studies have shown that providing survivors with appropriate benefits and support has the potential to prevent homelessness. Although domestic violence survivors are entitled to court appointed counsel in some cases, they do not receive such counsel in most of these cases. This externship will allow Sanctuary for Families to increase the legal services they provide to survivors and allow students to gain important practical courtroom skills.

Important Information

The course will be limited to 8 students. Eligibility is limited to students in the JD program. There are no prerequisites for this course.

Fall 2020

Practicums and Labs

Abolition: A Social Justice Practicum (L8419)

Instructors

Bernard Harcourt, *Isidore and Seville Sulzbacher Professor of Law*, and Alexis Hoag, *Lecturer-in-Law*

Experiential Credits

3 credits (2 for the seminar; 1 for fieldwork)

Course Description

This course will explore the social justice road to punitive abolition—to the abolition of capital punishment and the dominant punitive punishment paradigm in the United States. It will investigate how we might abolish the death penalty in this country, and what it might mean to imagine abolition in the context of policing, prisons, and punishment more broadly.

The United States incarcerates more people than any other country in the world and more than any other civilization in history. With over 2,600 inmates on death row, 2.2 million people behind bars, another 5 million people on probation or parole, and over 70 million people in the FBI's criminal record database, this country now operates a criminal legal system of unparalleled punitiveness. The burden of this system falls predominantly on poor communities of color and on people who have experienced trauma. In fact, in some striking ways, this country's criminal legal system and reliance on mass incarceration have replaced chattel slavery. As Bryan Stevenson explains: "Slavery didn't end in 1865. It just evolved."

The Seminar

The weekly seminar will offer an eye-opening and mind-flexing experience for undergraduates and law students that will directly engage issues of race, class, inequality, law, history, philosophy, and justice. The classroom component will also introduce students to leading social justice advocates.

Fieldwork

Professors Harcourt and Hoag will assign teams of students to one project for the semester that deals squarely with the themes of the course. Project-based work will include advocacy on behalf of an individual seeking relief from a death sentence; parole and/or probation advocacy and reform; challenging racial discrimination in jury selection, eradicating racial bias in sentencing, and narrowing the class of individuals eligible for the death penalty. The students will also visit the Equal Justice Initiative's Legacy Museum and the National Memorial to Peace and Justice in Montgomery, Alabama.

Important Information

The course will be limited to 15 law students (JD and LL.M candidates) and five undergraduates. There are no prerequisites to take this course other than a passion for reforming the criminal legal system and thinking critically about structural racism and inequality. Law students can enroll in a clinic and/or externship as well as this practicum.

Empirical Legal Studies Laboratory (L8014)

Instructors

Jeffrey Fagan, *Isidor and Seville Sulzbacher*
Professor of Law

Experiential Credits

3 credits

Please note that this course will not be in the online application on LawNet. In order to apply, please send a brief memo and CV to Professor Fagan (jeffrey.fagan@law.columbia.edu). The memo should describe your interest in the course, your background in empirical studies, and your early ideas about topics you would research in the lab.

Course Description

This course will be a laboratory for intensive empirical legal research on topics of interest and importance to law. The role of empirical methods in legal research, caselaw and practice has expanded over the past two decades. Contemporary issues in constitutional law, public policy and regulation, and the adjudication of a wide range of civil and criminal questions, have relied extensively on scientific evidence. Empirical methods also are widely used in formulating litigation strategy, or in developing standards to guide evidence and fact-finding.

Accordingly, modern practice requires facility in the underlying foundations of empirical methods and scientific evidence. Yet scientific evidence and empirical research are still developing as a focus of study in legal education. Also, legal education now takes place alongside – and for some, in combination with – training in scientific disciplines leading to integrated cross-disciplinary analytic methods that now populate both leading journals and court opinions.

The Empirical Legal Studies Lab (ELSL) hopes to integrate and develop new research and scholarship efforts within a single intellectual space in the law school and related disciplines for student-led contributions. The ELSL will be a student-focused model of faculty-student research partnership, putting experiential learning in empirical research at the center of the endeavor. ELSL will provide opportunities for students to work under close faculty supervision to conduct data-intensive law- or practice-related investigations, develop specialized technical skills, and engage deeply with faculty or legal practitioners. Topics will be chosen by the student, the instructor and participating faculty in consultation. Faculty from specific subject areas in law will be available to work with students and co-supervise them together with the instructor.

In the ELSL, which will be modeled along the contours of a clinic, students will design and conduct empirical analysis using contemporary analytic tools in empirical studies. Supervision will follow a “clinical supervision” model with faculty working either directly and

collaboratively with students, or in close contact in supervising students. Supervision will include problem solving, progress review, and project planning. Students will be selected for the course who have basic training in any of several scientific disciplines, and will receive additional specialized training throughout the semester. Students will produce publication-ready papers to appear in law reviews or peer-reviewed journals, possibly co-authored with faculty, that can fulfill major writing requirements. Students also may work in teams for major projects. Research in agency settings via externships will be possible, providing student-practitioner interactions to frame legal and research questions. Student papers will be presented in a workshop or conference format over the course of a day at the close of the Fall semester, in a forum open to the Law School community.

Important Information

Admission is by permission of the instructor. Enrollment will be limited to 10 students. In addition to weekly class meetings, students will meet weekly with Professor Fagan to review progress and plan future steps for their project. There are no pre-requisites.

Structural Change in Public Education Policy Lab (L8016)

Instructors

James S. Liebman, *Simon H. Rifkind Professor of Law*, Elizabeth Chu, *Senior Director*, and Kimberly Austin, *Deputy Director, Lecturers-in-Law*

Experiential Credits

13 credits, including 8 ABA credits

Introduction

The Center for Public Research and Leadership (“CPRL”) is a partnership of top professional schools that prepares a diverse pool of students from law, business, data sciences, education, and policy schools from around the US with the knowledge, skills, and mindsets needed to enable public school and other systems to learn and change. CPRL provides affordable, high-quality multidisciplinary research and consulting services to public school systems and nonprofit organizations committed to improving the lives of children of color, those from low-income households, or who are otherwise traditionally underserved. CPRL projects aim to empower a broad network of elementary, secondary, and post-secondary educators, leaders, and stakeholders with ideas, tools, and practices that support transformative change through accelerated learning from their own efforts and experience.

CPRL’s program is responsive to a massive restructuring of public-service delivery currently underway in the United States. Staffed by broadly interdisciplinary teams of accomplished and motivated professionals, the most successful of these new federal, state, and local reform efforts are replacing outmoded public bureaucracies with “learning organizations” committed to using public problem-solving techniques to enhance their will and capacity to improve the lives of members of the nation’s most underserved populations. Nowhere are these changes more important and promising, yet also challenging and controversial, than in the governance, management, and democratic accountability of the nation’s public schools. CPRL enables its students and the clients they serve to address these challenges through a learning stance that yields creative, novel, and ambitious solutions to complex public problems.

Students in CPRL’s full semester, 13-credit Policy Lab work with talented and committed upper-level graduate students from Columbia, Dartmouth, Michigan, NYU, Penn, Princeton, Stanford, Vanderbilt, University of California at Berkeley, and elsewhere. Through seminar sessions, skills training, and project work, CPRL immerses students in the theory and practice of managing, governing, and transforming the public systems and social-sector organizations that deliver public education in the U.S. and abroad.

Course Description

Participants in this Policy Lab will engage in:

1. **A comprehensive seminar** in the design, governance, regulation, democratic accountability, and systematic transformation of PK-12 school systems and allied public- and social-sector organizations.

2. **Skills training** in a range of twenty-first century problem-solving competencies, including working in diverse teams to address multi-dimensional problems; design and systems thinking; collaborative inquiry; quantitative and qualitative analysis and measurement; organizational macro- and micro-design; project and product management; client-centered and policy-focused information gathering; and the presentation of professional advice to government and social-sector clients.
3. **A high-priority, professionally guided consulting project** on which an interdisciplinary team of graduate students provides research, design, strategic planning, and/or implementation support on matters that combine legal, regulatory, management, policy, governance, and/or technological issues crucial to the mission of the client organization—typically, a state department of education, school district, charter management organization, social-services agency, advocacy organization, philanthropy, or other non-profit serving children.

The classroom components of the course are front-loaded in the semester to prepare students and give them, their teams, and their team leaders ample time to conduct client-focused project work, including by visiting clients on site in the New York City area and throughout the US and Brazil (travel expenses are covered by CPRL). Team assignments are based on student preferences and skills as well as client needs.

The course is taught by an accomplished team of professionals, including Columbia Law professor and former senior official at the New York City Department of Education James S. Liebman, CPRL Executive Director Dr. Elizabeth Chu, CPRL Deputy Director of Quality and Improvement Dr. Kimberly Austin, and a series of guest speakers.

Consulting projects are guided by a team of experienced, full-time directors who bring extensive experience in PK-12 law, education, management consulting, and other professional endeavors. These directors assure that the project work is both challenging and achievable by the student teams, and they provide students with intensive one-on-one feedback and personalized professional development and mentorship. Please [visit our website](#) for examples of past projects.

Important Information

The course is offered to JD and LL.M candidates in the Fall and Spring semesters.

A limited number of two types of scholarships are available for exceptional students to apply to their semester's tuition in return for a legally enforceable commitment to work full time for three of their first five years after graduation in a public or nonprofit job supporting the PK-12 education sector. Check CPRL's website [here](#) for more information on scholarships.

Students may contact cprl@law.columbia.edu with any questions or to be connected with current students and alumni. Students are also invited to **join Professor James S. Liebman and current CPRL students for an information session on Tuesday 3/31 at 12:10 pm** to learn more about the Policy Lab and hear from current CPRL students. [RSVP here](#) for the Zoom link.

Fall 2020 Simulations

Moot Court Student Editor: Workshop in Briefcraft (L6674)

Instructors

Ilene Strauss, *Director of Legal Writing and Moot Court Programs, Lecturer in Law*

Experiential Credits

5 credits (2 experiential credits in fall; 3 non-experiential in spring);
Major or Minor writing credit available

Moot Court Student Editors serve an integral role in the first-year Legal Practice Workshop and moot court programs. Over the course of an academic year, Editors have the unique opportunity to:

- Work collaboratively with a team to create a moot court problem centering around legal issues of interest to them;
- Exercise their creative minds by creating rich fact patterns and constructing legal arguments for each side;
- Refine their skills as a writer, researcher, and editor as they draft a full appellate record and accompanying bench memorandum;
- Serve as a teacher and mentor for first-year students; and
- Watch their problems come to life as first-year students brief and argue them before panels of practicing attorneys

In the fall, Editors enroll in Workshop in Briefcraft. Through that class, students sharpen their writing, editing, and oral advocacy skills and receive intensive instruction in developing effective moot court problems. Working closely within a team, Editors develop a multi-issue moot court problem, draft a full appellate record, and write a bench memorandum. Editors also learn the mentoring, and editing skills necessary to guide first-year students through the brief-writing and oral argument processes. Editors receive two experiential credits for successfully completing the work connected to this course.

In the spring, Editors enter the 1L classroom, where they serve as teaching assistants in LPW and help teach the moot court problem they created in the fall. Editors receive three credits for:

- Serving as a Teaching Fellow for one section of LPW;
- Editing drafts of 1L students' moot court briefs;
- Attending weekly group Editor meetings; and
- Preparing 1L students for Foundation Moot Court arguments

A Note About Timing and Process:

The Editor application will open in Lawnet in late May. Being an Editor is challenging and time-intensive, but it can be—and regularly is—done in conjunction with work on a journal and/or other experiential courses (e.g., clinics and externships). If you have any questions about the program, please contact your Student Editor or Ilene Strauss, Director of Legal Writing and Moot Court Programs at istraul@law.columbia.edu.

Negotiation Workshop (L8115)

Instructors

Avery Katz, *Milton Handler Professor of Law and Reuben Mark Professor of Organizational Character*, Mavis Fowler-Williams, Edward Frischling, Michelle Greenberg-Kobrin, Jay Hewlin, Dina Jansenson, David Ross, Steven Rabinowitz, Daniel Serviansky, Peter Woodin, Katerina Yiannibas, *Lecturers-in-Law*

Experiential Credits

3 credits
One semester

Course Description

The Negotiation Workshop provides students with an experiential, simulation-based introduction to the theory and practice of negotiation. The course will consider such topics as integrative and distributive bargaining; barriers to agreement and ways to overcome them; negotiation skills such as rapport-building, active listening, information gathering, and persuasion; the determinants of bargaining power; lawyer-client relationships; negotiation ethics; and the roles of culture, diversity, and identity in negotiation.

The Seminar

This class meets weekly in a three-hour seminar format. Students will be expected to prepare for and undertake real-time roleplay exercises, to participate actively in class discussion, and to keep and submit a weekly journal in which they record and analyze their negotiation experiences. In some weeks, there will be additional simulation exercises assigned to be completed outside of class. For a final project, students will undertake a final project comprising a 90-minute one-on-one negotiation and a 12 to 15-page written analysis of that negotiation.

Important Information

The course will be limited to 18 students per section and will be open to JD and LL.M candidates. There are no prerequisites to take this course, but because of the experiential and team-based nature of the coursework, class attendance is required.

The course has a special registration procedure designed to balance enrollment across sections. Students wishing to enroll should pre-register for combined Section 1, which includes all students in the course. Once they have selected Section 1, they then have will have the opportunity to register their preferences among the individual sections taught by particular professors. Your preferences will be included as part of the course lottery and the Registration Services system will register you (or put you on the wait list) for a particular section in the same way it would for other lottery classes. Registered students must attend the first session in order to remain in the class, unless they receive advance permission from their instructor to be absent.